

- Dave Ruth has joined PPS as the OSM Director

- OSM reports on (in) challenges or schedule and performance with the city. OSM is working to overcome (known and anticipated) challenges.

OSM Discussion; The BAC and ISS discuss the difficulties of tracking project schedules. Often times, one change order can throw you in the red, and then the target is reached and the project is back in the green. The discussion emphasizes the need for as much detailed and complete design work at the front end of the project. Many lessons were learned from the Bond, which not only had projects running on the same schedule, but education specifications were in development at the same time so it became challenging to have this work complete during design. Discussion continues about lessons learned on past projects and the need for clear and concise communication to staff about the construction process, what they can expect when the school opens, the definition of a punch list, and all pertinent information regarding occupancy and new buildings coming on line.

Discussion continues regarding the current market and any indicators of market slow down. Co/ is tracking a

projects reach 50 percent C - prior to setting the 4000. One of the dangers of bidding with incomplete documents is the lack of appeal for subcontractors due to real or perceived risk. Certainly, bidding on projects with complete drawings is more desirable than bidding on documents with incomplete drawings as it takes a lot of guesswork out of consideration.

It is also refining practice to bring the C4C itself on earlier in the project. Additional adjustments based on lessons learned include adding in more site investigation early on to identify issues. Now that Grant is the third historic high school to be modernized, it is factoring in some of the expected issues: hazardous materials, structural surprises, magnesite, etc.

- Destructive testing continues to take place
- Permitting and land use under 'a'
- Right of easement negotiation with ODO is under 'a'

LINCOLN

- Update on Lincoln
- Discussion on the Area (engineering) process for Lincoln and (are) et Area Design principles
- The \$&! has been invited to a meeting in early February to review the Area (engineering) process and (are) et Area Design strategy in detail

COMMITMENT

- [Redacted]